

**Waterworks**

**2020 BUDGET - FINAL**

	A	B	C	D	E	F	G
1			Actual to	Forecast to			
2			Oct 10/19	Dec 31/19	2019 Budget	2020 Budget	Notes
3		<b>REVENUE</b>					
4	Finance	Water Base Rate	97,110.00	97,110.00	96,876.00	97,344.00	\$39 2019, (\$36 '16-'18)
5	Finance	Water Consumption	75,616.42	75,616.00	65,000.00	65,000.00	1-50 \$.51, 51-100 \$.62, >100 \$1.03
6	Finance	Penalties / Interest	5,350.20	5,500.00	4,500.00	4,500.00	
7	Finance	Shared Ins./Building	19,505.00	19,505.00	19,505.00	21,516.00	
8	Finance	Shared office staff	4,444.00	4,444.00	4,444.00	6,705.00	
9	Finance	Applications / Connections	2,618.36	2,618.00	1,000.00	1,000.00	
10	Finance	Other Income	725.00	725.00	500.00	500.00	
11	Finance	Interest Earned	2,496.03	2,497.00	100.00	100.00	
12		<b>TOTAL WATERWORKS INCOME</b>	<b>\$207,865.01</b>	<b>\$208,015.00</b>	<b>\$191,925.00</b>	<b>\$196,665.00</b>	
13							
14							
15		<b>EXPENSE - ADMIN</b>					
16	Finance	Advertising	0.00	0.00	150.00	150.00	
17	Finance	Bank Charges	196.75	400.00	400.00	300.00	nsf/AFT chrg/service fees
18	Finance	Hydro Bldg / Pump #1	5,282.62	8,250.00	8,250.00	8,250.00	
19	Finance	Audit	8,190.00	8,600.00	8,600.00	8,775.00	audit/corp tax, quote needed for 2020
20	Finance	Insurance	0.00	15,988.00	15,305.00	17,701.00	
21	Finance	Trustee Honorarium	0.00	6,200.00	6,200.00	6,200.00	
22	E & E	Licenses/Water Tests	327.19	3,750.00	3,750.00	3,750.00	VIHA \$250, Tests \$3000, gwL \$500
23	Finance	Office Supplies	1,010.63	2,100.00	2,100.00	2,100.00	
24	Finance	Office Equip./ Service Contracts	2,733.34	4,000.00	8,000.00	4,000.00	AGS/Security/Acct. Software/Scada
25	Finance	Postage	1,846.71	3,200.00	3,200.00	3,200.00	\$560/mailout
26	Finance	Cable	914.31	1,220.00	1,220.00	1,220.00	
27	Finance	Telephone	392.72	550.00	550.00	550.00	
28	Finance	Professional Fees	854.50	1,000.00	1,000.00	1,000.00	
29	HR	Wages - Assistant	10,277.69	12,000.00	8,042.00	11,207.00	8-12 hrs/wk + coverage
30	HR	Wages - Administrator	27,771.20	36,400.00	36,400.00	39,494.00	25 hrs/wk
31	HR	Employee Benefits	2,777.11	4,444.00	4,444.00	5,070.00	10% Admin & Assist wages
32	HR	CPP Expense	1,819.03	1,900.00	1,900.00	2,140.00	
33	HR	EI Expense	951.70	1,200.00	1,200.00	1,275.00	
34	HR	WorkSafe BC	0.00	600.00	600.00	650.00	
35		<b>Total Admin.</b>	<b>65,345.50</b>	<b>111,802.00</b>	<b>111,311.00</b>	<b>117,032.00</b>	
36							

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	A	B	C	D	E	F	G
1			Actual to	Forecast to			
2			Oct 10/19	Dec 31/19	2019 Budget	2020 Budget	Notes
37		<b>EXPENSE - OPS &amp; MAINT</b>					
38	O & M	Hydro Pump #2	455.03	640.00	640.00	640.00	
39	O & M	Hydro pump #3	456.43	450.00	375.00	450.00	
40	O & M	Hydro pump #4	1,554.28	1,550.00	1,500.00	1,500.00	
41	O & M	Hydro pump #5	2,071.02	2,500.00	2,500.00	2,500.00	
42	O & M	Hydro pump #6	1,739.82	2,000.00	2,000.00	2,000.00	
43	O & M	Hydro pump #8	2,222.28	2,500.00	2,500.00	2,500.00	
44	O & M	Generator - fuel & repairs	271.87	1,250.00	1,250.00	1,250.00	
45	O & M	Maintenance-Buildings	4,914.89	6,600.00	6,600.00	6,600.00	cleaning, garbage, snow etc
46	HR	Maintenance-Contract	21,481.20	32,222.00	32,222.00	32,866.00	per contract terms
47	HR	Emergency Call outs	1,190.00	3,000.00	3,000.00	3,000.00	as needed duties
48	O & M	Machine Rental	2,080.00	3,000.00	3,000.00	3,000.00	
49	O & M	Casual labour	1,512.50	3,000.00	3,000.00	3,000.00	mowing, extra labour outside contract
50	HR	Wages - Meter Reader	1,138.00	1,138.00	2,480.00	2,600.00	equip allow/30 hrs/qtr
51	O & M	Maintenance Material/Equipment	2,869.80	4,000.00	4,000.00	4,000.00	
52	O & M	Major Repairs & Maintenance	2,877.50	10,000.00	10,000.00	10,000.00	
53	HR	Mileage	540.75	1,000.00	1,000.00	1,000.00	
54	HR	Seminars / Training	407.00	2,000.00	2,000.00	2,000.00	
55		<b>Total Ops &amp; Maint</b>	<b>47,782.37</b>	<b>76,850.00</b>	<b>78,067.00</b>	<b>78,906.00</b>	
56							
57		<b>TOTAL OPERATING EXPENSES</b>	<b>\$113,127.87</b>	<b>\$188,652.00</b>	<b>\$189,378.00</b>	<b>\$195,938.00</b>	
58	Finance	Contingency Fund	0.00	0.00	2,547.00	727.00	
59	Finance	Renewal Reserve Contribution			0.00	0.00	
60	Finance	Contribution to Capital			0.00	0.00	
61		<b>TOTAL EXPENSES</b>	<b>\$113,127.87</b>	<b>\$188,652.00</b>	<b>\$191,925.00</b>	<b>\$196,665.00</b>	
62							
63		<b>NET INCOME</b>	<b>94,737.14</b>	<b>19,363.00</b>	<b>0.00</b>	<b>0.00</b>	
64		=====					
65							
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**Waterworks**

**2020 BUDGET - FINAL**

	A	B	C	D	E	F	G
1			Actual to	Forecast to			
2			Oct 10/19	Dec 31/19	2019 Budget	2020 Budget	Notes
73	<b>Waterworks Capital Renewal Budget</b>						
74		Revenue					
75	Planning	Parcel Tax	156,811.00	156,811.00	156,811.00	157,054.00	\$243 '19-'20 (\$218 '14-'18)
76		Contribution from Operating					
77			<b><u>156,811.00</u></b>	<b><u>156,811.00</u></b>	<b><u>156,811.00</u></b>	<b><u>157,054.00</u></b>	
78							
79		Projects for 2019:					
80	Planning	Billing/Acct. Software	0.00	0.00	21,000.00		moved to 2024
81	Planning	Computer - admin	0.00	1,500.00	1,500.00		
82	Planning	Longview/Seaview Main Replaceme	474,633.95	500,000.00	612,714.00		
83	Planning	Hydrants x 3	0.00	19,500.00	19,500.00		Faye Road x 2, TCW
84		Total Expenses	<b><u>474,633.95</u></b>	<b><u>521,000.00</u></b>	<b><u>654,714.00</u></b>		
85							
86		Projects for 2020:					
87	Planning	Computer - admin assist.				1,000.00	
88	Planning						
89	Planning						
90	Planning						
91		Total Expenses				<b><u>1,000.00</u></b>	
92							
93		NET CONTRIBUTION	<b><u>-317,822.95</u></b>	<b><u>-364,189.00</u></b>	<b><u>-497,903.00</u></b>	<b><u>156,054.00</u></b>	

Item Description	Item Number	Pipe	Cost/ metre	Approx Ltj (m)	Year Aquired	Estimated Cost	Useful Life in Years	Estimated Use.Life	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Accumulated Fund Total						Inflation Rate	2.0%		640,193	789,817	432,012	596,887	475,616	609,334	777,884	(5,615)	118,876	280,069	443,680	609,745	(205,509)
Scada Well Monitoring System						166,000.00	50	5													
Longview Main Replacement - complete 2011						299,916.00	80	2													
Longview/Seaview Drives						579,911.00	80	4	-	500,000											
Shoreline Main Replacement						418,376.00	80	20													
Reservoir Replacement						725,075.00	50	10							883,862						
Crome Point/Burne Road Replacement (95% CEC project)						12,233.00	80	15													\$ 16,464
Deep Bay Watermain Replacement						570,343.00	50	15													767,607
Thompson Clarke Fire Hydrant							80			\$ 6,500											
Faye Road Fire Hydrants (2)							80			13,000											
Office computers						1,500.00	5			\$ 1,500	\$ 1,000				\$ 1,828						\$ 2,019
Financial Software						20,000.00	20								21,000						
Well Improvements							80														
Total						-				2,793,354											
Parcel Tax revenue																					
Contribution from Operating																					
Actual Interest Earned																					
Total Accumulated After Spending																					
Well #1	W-003				1973	\$ 50,000	60	24													
Pump #1	W-004				2005	\$ 25,000	20	16													
Well #2	W-005				1973	\$ 50,000	60	24								\$ 34,320					
Pump #2	W-006				1991	\$ 25,000	20	12			\$ 31,706										
Well #3	W-007				1969	\$ 120,000	60	20													\$ 178,314
Pump #3	W-008				1991	\$ 25,000	20	12			\$ 31,706										
Well #4 Casing & Housing	W-009				1977	\$ 120,000	60	28													
Pump #4	W-010				2015	\$ 25,000	20	6													
Well #5 Casing & Housing	W-011				1985	\$ 120,000	60	36													
Pump #5	W-012				2004	\$ 25,000	20	15							\$ 33,647						
Well # 6 Casing & Housing	W-013				1990	\$ 120,000	60	41													
Pump #6	W-014				1990	\$ 25,000	20	12			\$ 31,706										
Well #7 Casing	W-015				1996	\$ 50,000	60	47													
Well #8 Casing & Housing	W-017				1997	\$ 120,000	60	48													
Pump #8	W-018				1997	\$ 25,000	20	13				\$ 32,340									
Meters	W-002				2005	\$ 150,000	15	12			\$ 190,236										
Deep Bay Drive/Burne Road	100 AC	525	350		1970	\$ 183,750	60	21													\$ 278,504
						\$ 9,479,600															
						Interest Rate	1.5%														
						Borrow Rate	4.0%		\$ 789,817	\$ 432,012	\$ 596,887	\$ 475,616	\$ 609,334	\$ 777,884	\$ (5,615)	\$ 118,876	\$ 280,069	\$ 443,680	\$ 609,745	\$ (205,509)	\$ (340,037)

**Fire Protection**

**2020 BUDGET - FINAL**

	A	B	C	D	E	F	H
1			<b>Actual to Oct 10/19</b>	<b>Forecast to Dec 31/19</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>Notes</b>
2		<b>REVENUE</b>					
3	Finance	Fire Protection Levies	182,260.00	182,260.00	182,260.00	182,536.00	\$276-'19-'20 (\$251-'16-'18)
4	Fire Prot.	Provincial Emergency Program	14,855.00	17,680.00	17,680.00	17,680.00	2019 - 52 calls @ \$340
5	Finance	Interest Earned - Operations	4,395.65	3,040.00	400.00	400.00	
6	Fire Prot.	Fire permits	200.00	200.00	0.00	0.00	Added to remuneration total
7		Transfer from Operating Surplus				15,927.00	\$12000 - RIT Training Course
8		<b>TOTAL REVENUE</b>	<b>\$201,710.65</b>	<b>\$203,180.00</b>	<b>\$200,340.00</b>	<b>\$216,543.00</b>	
9		<b>EXPENSES</b>					
10		<b>ADMIN. EXPENSES</b>					
11	Fire Prot.	Associations	393.00	393.00	420.00	420.00	FCABC/VFFABC
12	Finance	Audit	4,410.00	4,410.00	4,380.00	4,468.00	
13	Fire Prot.	Mileage	399.38	600.00	600.00	600.00	
14	Fire Prot.	Hall Supplies	1,000.68	2,500.00	2,500.00	2,500.00	Hall supplies (kitchen/food)
15	Fire Prot.	Postage/Freight	0.00	50.00	50.00	50.00	
16	Fire Prot.	Remuneration	0.00	23,130.00	23,000.00	25,000.00	
17	Finance	Insurance AD & D	2,258.75	2,259.00	2,259.00	2,259.00	
18	Fire Prot.	Service Awards & Clothing	415.29	3,000.00	3,000.00	3,000.00	
19	Finance	Telephone	326.26	440.00	440.00	440.00	
20	Fire Prot.	Training/Seminars	2,775.93	12,000.00	12,000.00	24,000.00	<i>incl. Fire Pro service contract</i>
21	Fire Prot.	Cars - JAWs Training	1,310.00	2,000.00	2,000.00	2,000.00	<i>\$250/car</i>
22	Finance	WorkSafe BC	0.00	270.00	270.00	270.00	
23	Fire Prot.	Health & Safety	30.00	1,300.00	1,300.00	1,300.00	<i>Hep b(\$200)/FIT test(\$40)/Hearing(\$25/)</i>
24		<b>TOTAL ADMIN.</b>	<b>13,319.29</b>	<b>52,352.00</b>	<b>52,219.00</b>	<b>66,307.00</b>	
25							
26		Pumper Truck 8-1					
27	Finance	#1 Truck Insurance	1,179.50	1,320.00	1,500.00	700.00	optional coverage under ins. policy
28	Fire Prot.	#1 Truck Repairs	1,660.73	4,000.00	4,000.00	4,000.00	includes CVI
29		<b>Total</b>	<b>2,840.23</b>	<b>5,320.00</b>	<b>5,500.00</b>	<b>4,700.00</b>	
30							
31		Fire & Rescue Truck 8-2					
32	Finance	#2 Truck Payment	16,517.64	16,517.64	16,520.00	16,520.00	due til 2022
33	Finance	#2 Truck Insurance	1,267.11	1,405.00	1,560.00	730.00	optional coverage under ins. policy
34	Fire Prot.	#2 Truck Repairs	844.37	1,500.00	1,500.00	1,500.00	
35		<b>Total</b>	<b>18,629.12</b>	<b>19,422.64</b>	<b>19,580.00</b>	<b>18,750.00</b>	
36							
37		Rescue Truck 8-3					
38	Finance	#3 Truck Insurance	1,003.41	1,004.00	1,000.00	1,050.00	
39	Fire Prot.	#3 Truck Repair	375.78	1,500.00	1,500.00	1,500.00	
40		<b>Total</b>	<b>1,379.19</b>	<b>2,504.00</b>	<b>2,500.00</b>	<b>2,550.00</b>	

**Fire Protection**

**2020 BUDGET - FINAL**

	A	B	C	D	E	F	H
1			Actual to Oct 10/19	Forcast to Dec 31/19	2019 Budget	2020 Budget	Notes
41							
42		<b>COMMUNICATIONS</b>					
43	Finance	Comm. License	584.00	600.00	600.00	615.00	fee increase for 2020
44	Fire Prot.	Comm. Repairs & Maintenance	998.23	1,000.00	1,000.00	1,000.00	
45	Fire Prot.	Comm. Equipment	631.10	3,000.00	3,000.00	3,000.00	radios @ \$750/pagers @ \$550
46		<b>TOTAL COMMUNICATIONS</b>	<b>2,213.33</b>	<b>4,600.00</b>	<b>4,600.00</b>	<b>4,615.00</b>	
47							
48		<b>OPERATIONS &amp; MAINTENANCE</b>					
49	Fire Prot.	Fuel	2,033.17	2,500.00	2,500.00	2,500.00	
50	Fire Prot.	Building Repairs & Main.	30.03	500.00	500.00	500.00	
51	Fire Prot.	Medical Supplies	1,141.34	1,300.00	1,300.00	1,300.00	
52	Fire Prot.	Supplies & Equipment	5,985.16	7,000.00	7,000.00	7,000.00	2019, PFD, rope, fire ban signs
53	Fire Prot.	Life Jacket Maintenance (Air)	0.00	200.00	200.00	200.00	new replacement kits for existing jackets
54	Fire Prot.	Jaws of Life Service/Repair	0.00	1,500.00	1,500.00	1,500.00	annual overhaul
55	Fire Prot.	Compressor Repair / Filter Air Chec	(243.92)	500.00	500.00	1,500.00	Mjr insp 2018/2020
56	Fire Prot.	Air Pack Servicing/Hydro Testing	84.00	1,500.00	1,500.00	1,500.00	
57	Fire Prot.	Footwear	0.00	1,000.00	1,000.00	400.00	station boots @ \$200
58	Finance	Shared Ins/Building Expenses	19,505.00	19,505.00	19,505.00	21,516.00	insur, hydro, trust. remun, cleaning
59	Finance	Shared Office Staff Expenses	4,444.00	4,444.00	4,444.00	6,705.00	
60		<b>TOTAL OPS &amp; MAINTENANCE</b>	<b>32,978.78</b>	<b>39,949.00</b>	<b>39,949.00</b>	<b>44,621.00</b>	
61							
62		<b>TOTAL OPERATING EXPENSES</b>	<b>\$71,359.94</b>	<b>\$124,147.64</b>	<b>\$124,348.00</b>	<b>\$141,543.00</b>	
63							
64		<b>OTHER EXPENSES</b>					
65	Fire Prot.	Capital Asset Additions	5,497.08	14,684.00	0.00	0.00	<i>Purchase detail below</i>
66	Fire Prot.	Renewal Purchases	6,102.50	13,897.00	0.00	0.00	<i>Purchase detail below</i>
67	Planning	Internally Restricted Funds-12 year plan		46,419.00	75,000.00	75,000.00	<i>Capital/renewal detailed below</i>
68	Finance	Contingency		0.00	992.00	0.00	
69		<b>TOTAL</b>	<b>\$11,599.58</b>	<b>\$75,000.00</b>	<b>\$75,992.00</b>	<b>\$75,000.00</b>	
70							
71		<b>TOTAL EXPENSE</b>	<b>\$82,959.52</b>	<b>\$199,147.64</b>	<b>\$200,340.00</b>	<b>\$216,543.00</b>	
72							
73		<b>NET INCOME</b>	118,751.13	4,032.36	0.00	0.00	
74			=====				

**Fire Protection**

	A	B	C	D	E	F	H	
1			Actual to Oct 10/19	Forecast to Dec 31/19	2019 Budget	2020 Budget	Notes	
75								
76		<b>Fire Protection Capital Renewal Budget</b>						
77	Planning	<b>Contribution from Operating</b>	75,000.00	75,000.00	<b>75,000.00</b>	<b>75,000.00</b>	Increased for 2019	
78		Equipment Donation	1,000.00				DBFRS	
79								
80		<b>Capital Purchases for 2019:</b>						
81	Fire Prot./	Hose	802.50	1,707.00	1,707.00		<i>Renewal purchase</i>	
82	Planning	Air tanks (4)	5,497.08	5,498.00	4,500.00		<i>Capital asset purchase</i>	
83		Air packs (1)		7,784.00	7,784.00		<i>Capital asset purchase</i>	
84		Turnout gear	5,300.00	12,190.00	12,190.00		<i>Renewal purchase</i>	
85		Wajax pump		2,400.00	4,000.00		<i>Capital asset purchase</i>	
86		Jaws (Longer tips)		0.00	800.00		<i>removed</i>	
87		Jaws (Chain hooks for spreader)		0.00	800.00		<i>removed</i>	
88			<b>11,599.58</b>	<b>29,579.00</b>	<b>31,781.00</b>			
89		<b>Capital Purchases for 2020:</b>						
90	Fire Prot./	Hose				1,741.00	<i>Renewal purchase</i>	
91	Planning	Air packs (1)				7,939.00	<i>Capital asset purchase</i>	
92	Fire Prot./	Air tanks (4)				6,000.00	<i>Capital asset purchase</i>	
93	Planning	Turnout gear (4)				12,434.00	<i>Renewal purchase</i>	
94	Fire Prot./	Combi Tool Conversion to battery				9,000.00	<i>Capital asset purchase</i>	
95	Planning	Basket Stretcher				1,700.00	<i>Capital asset purchase</i>	
96								
97						<b>38,814.00</b>		
98								
99		<b>NET RENEWAL CONTRIBUTION</b>	64,400.42	45,421.00	43,219.00	<b>36,186.00</b>		
100								
101								
102	Planning	<b>Building Renewal Fund</b>	32,992.00	<b>32,992.00</b>	<b>32,992.00</b>	<b>33,042.00</b>	\$50 -'17-'20 (\$25-'15-'16)	
103								
104		<b>Building Expenditures for 2019:</b>						
105	Building	Pre-construction expenses	57,084.96					
106	Building							
107			<b>57,084.96</b>	<b>0.00</b>				
108								
109		<b>Building Expenditures for 2020:</b>						
110	Building							
111						<b>0.00</b>		
112								
113		<b>NET BUILDING CONTRIBUTION</b>	-24,092.96	32,992.00	32,992.00	<b>33,042.00</b>		

Item Description	Cost per	Quantity	Year Acquired	Estimated Cost	Useful Life in Years	Estimated Useful Life	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029
Accumulated Fund Total				Inflation Rate	2.0%		368,187	412,605	472,903	516,218	25,268	61,663	131,661	(149,212)	(67,709)	22,178	86,013	178,126
Turn out Gear		4 sets		10,000.00	10	10	\$ 5,300											\$ 14,859
Turn out Gear		4 sets		10,000.00	10	11		\$ 12,434										
Turn out Gear		4 sets		10,000.00	10	12			\$ 12,682									
Turn out Gear		4 sets		10,000.00	10	13				\$ 12,936								
Turn out Gear		4 sets		10,000.00	10	14				\$ 13,195								
Turn out Gear		4 sets		10,000.00	10	15	\$ 7,122					\$ 13,459						
Hoses		1		1,400.00	1	4	\$ -	\$ 1,707	\$ 1,741	\$ 1,776	\$ 1,811	\$ 1,847	\$ 1,884	\$ 1,922	\$ 1,960	\$ 2,000	\$ 2,040	\$ 2,080
Air Tanks		1	2010		15	1												
Air Tanks		1	2011		15	2												
Air Tanks	1,570.00	4	1997	6,280.00	15	13	\$ 4,500								\$ 8,124			
Air Tanks	1,570.00	4	2013	6,280.00	15	15												\$ 8,452
Air Tanks	1,570.00	2	1999	3,140.00	15	10						\$ 3,828						
Air Tanks	1,455.00	4	2015	5,600.00	15	1												
Air Tanks	1,455.00	6	2001	8,730.00	15	2												
Air Tanks	1,570.00	6	2002	9,420.00	15	3												
Air Tanks (Fibreglass)	1,455.00	1	1997	1,455.00	20	3												
Air Tanks	1,455.00	2	2002	2,910.00	15	4	\$ 3,140											
Air Tanks	1,455.00	1	2005	1,455.00	15	11												
Air Tanks	1,570.00	8	2007	12,560.00	15	8				\$ 14,716								
Air Tanks	1,570.00	4	2020	6,500.00	15	6			\$ 6,500									
Air Packs (12 total)				7,050.00	1	2	\$ 7,438	\$ 7,784	\$ 7,939	\$ 8,098	\$ 8,260	\$ 8,425	\$ 8,594					
Vehicles - 8-1 Pumper (1998)				420,000.00	20	7			\$ 420,000									
Vehicles - 8-2 (2007)			2007	250,000.00	20	15						\$ 336,467						
Vehicles - 8-3 (2007)			2013	23,500.00	20	4												
Computer		1	2013	1,386.00	5	8				\$ 1,793					\$ 1,980			
FP2 Software			2017															
Total				827,666			17,700	19,290	28,614	442,556	39,516	23,467	364,232	1,922				
Actual Interest		Parcels	Annual Increase	Annual Add'l	No Years	Maximum	5,013											
Fire Protection Tax Contribution		641	75	48075	1	75000	60,000	75,000	75,000	75,000	75,000	91,520	91,520	91,520	91,520	91,520	91,520	91,520
Total Accumulated After Spending							415,500	468,315	519,289	148,662	60,751	129,715	(141,051)	(59,614)	21,850	101,595	175,493	244,254
Radio & Communication Equipment							\$ 1,132											
Honda 3100 Generator	\$4,000	1	2007	4000	20	18												\$ 5,713
Honda 3000 Generator EU	\$3,500	1	2007	3500	20	18												\$ 4,999
Honda EU1000i generator lights	\$1,800	1	2004	1800	20	15						\$ 2,423						
Honda EU1000i generator lights	\$1,800	1	2007	1800	20	18												\$ 2,571
Honda 2200 watt generator	\$2,500	1	2007	2500	20	18												\$ 3,571
Jaws Tools/Cortech	\$40,000	1	2005	40000	12	12				\$ 50,730								
Spreader	\$8,560	1	2005	8560	12	12				\$ 10,856								
Airbag kit	\$4,000	1	2005	4000	12	12				\$ 5,073								
Jaws Helmets	\$200	2	2005	400	12	12				\$ 507								
Portable jaws kit	\$4,000	1	2005	4000	12	40							\$ 5,491					
JAWS combi tool/2020 conversion	\$6,010	1	2008	6010	12	11			\$ 9,000									
JAWS blade and hose			2016	\$ 5,432	12													
Jaws Telescopic Ram	\$4,000	1	2017	4000	12	12												
JAWS hose	\$1,700	1	2018	1700	12		\$ 1,763											
Compressor for airtanks	\$20,000	1	2000	20000	15	12				\$ 25,365								
compressor accessories	\$10,000	1	2000	10000	15	12				\$ 12,682								
portable 12 volt compressor	\$300	1	2006	300	10	12				\$ 380								
CPR practice dolls (set of 3)	\$630	1	2008	630	12	12				\$ 799								
AED trainer	\$800	1	2006	800	12	12				\$ 1,015								
portable winch	\$1,500	1	2006	1500	12	12				\$ 1,902								
life jackets	\$1,200	2	2006	2400	12	12				\$ 3,044								
Basket Stretcher	\$1,000	1	2006	1000	12	11			\$ 1,700									
Stabalization bars (car kit)	\$2,500	1	2006	2500	12	12				\$ 3,171								
AED (defibrulators)	\$2,500	2	2006	5000	12	12				\$ 6,341								
roberston clam (person carrier)	\$1,500	1	2006	1500	12	12				\$ 1,902								
Stihl Cuttoff Saw	\$1,350	1	2017	1350	12	12												
bedslide 8-3	\$2,086	1	2017	\$ 2,086	12	12												
Wajax pump	\$1,200	2	2019	\$ 2,400	12	10	\$ 2,400											
				\$ 139,168														
Interest Rate					1.5%													
Borrow Rate					4.0%		\$ 412,605	\$ 472,903	\$ 516,218	\$ 25,268	\$ 61,663	\$ 131,661	\$ (149,212)	\$ (67,709)	\$ 22,178	\$ 86,013	\$ 178,126	\$ 247,918